

INDUSTRIAL **RIBERA D'EBRE**

Industrial transition in the heart of the Mediterranean

An investment opportunity based on the energy transition, reindustrialization and the recruitment of qualified talent in the south of Catalonia.

MORE INFORMATION

poligons.riberaebre.org

Consell Comarcal Ribera d'Ebre · riberaebre viva · SOC Servei d'Ocupació de Catalunya · Generalitat de Catalunya · Gobierno de España Ministerio de Trabajo y Economía Social SEPE · Ajuntament d'Ascó · Ajuntament de Flix · Ajuntament Móra d'Ebre · ajuntament de Móra la Nova · Consorci per a la promoció del sòl industrial del Molló · Generalitat de Catalunya Finançat pel Fons de Transició Nuclear

This action is subsidized by the Servei Públic d'Ocupació de Catalunya within the framework of the Local Development Support Programs.

INVESTMENT THESIS

Why invest here and now?

The Ribera d'Ebre is at a unique moment: a combination of exceptional public incentives, available technical talent and high-growth industrial sectors, within the European framework of a just energy transition.

01
Unique incentive framework

Fons de Transició Nuclear active specifically in the territory, complemented by the Just Transition Fund, NextGenerationEU and local and regional incentives.

CATALYST

02
Sectors with deal flow

Renewables and storage, specialized chemicals (brownfield), agri-industry, foodtech, intermodal logistics and green hydrogen.

ACTIVE PIPELINE

03
Available human capital

Nearly 1,000 highly qualified technical professionals entering the market as a result of the nuclear transition, generating a unique talent pool.

2025 -2030

THE THESIS IN ONE SENTENCE

A **reindustrialization backed by public funds**, anchored in sectors with **structural tailwinds** (energy transition, digitalization, food-tech) and aligned with ESG criteria and the European funding framework.

GET TO KNOW THE COMARCA

The moment of the Ribera d'Ebre

A comarca in the south of Catalonia (NUTS ES511, Tarragona), bathed by the Ebro river, with over 22,000 inhabitants across 14 municipalities. Historic energy hub (CN Ascó, 2,000 MW) and chemical center (Flix), with the industrial sector accounting for 76% of regional GVA.

The scheduled shutdown of CN Ascó in 2030 opens a 5-10 year reindustrialization cycle, backed by the Fons de Transició Nuclear and other specific public funds.

WHY IS NOW THE MOMENT?

A **unique window of opportunity**: active incentives, available talent, ready infrastructure and available industrial land.

2030
Industrial transition horizon

~1.000
Technical professionals entering the market

2.000 MW
Electrical capacity in the territory

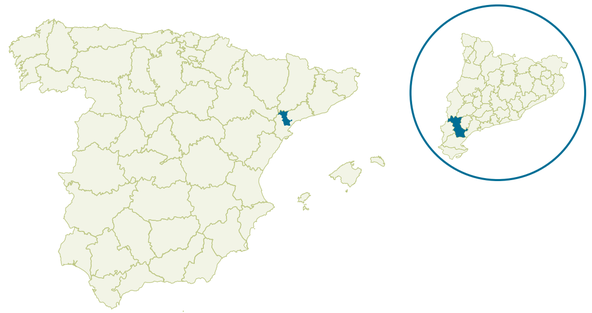
34%
Spanish GDP within 300 km

76%
Industrial share of GVA

8
Industrial parks

STRATEGIC POSITIONING

Industrial heart of the Mediterranean



Exceptional logistics connections and direct access to the main markets of the Iberian Peninsula and Europe, with over 34% of Spanish GDP within less than 300 km.

Catalonia

20,5% PIB ES · 255.154 M€

Automotive (SEAT), biotech (Grifols), ICT (Indra). Innovation hub of southern Europe.

Region of Valencia

10,1% PIB ES · 126.416 M€

Agri-food (citrus), logistics (Mercadona), ceramics (Porcelanosa).

Aragon

3,4% PIB ES · 41.763 M€

Automotive (Opel), logistics (PLA-ZA), agri-food. (Opel), logística (PLA-ZA), agroalimentario.

UNIQUE POSITIONING

The Ribera d'Ebre is **the only territory with specific energy-transition funds** within a 300 km radius that concentrates 34% of Spanish GDP.

UNIQUE ENERGY INFRASTRUCTURE

Competitive energy advantage

The hardest value to replicate: a combination of energy, water and digital assets built over decades, now geared towards the transition to renewables, green hydrogen and Industry 4.0.

Electrical capacity

2,000 MW of installed capacity (CN Ascó), high-voltage grid with capacity to integrate renewables and substations at the main industrial parks.

Water resources

Ebro river, a critical resource for intensive industries and for green hydrogen production via electrolysis.

Green hydrogen · H2Med

Proximity to the H2Med corridor, the first European green hydrogen pipeline, placing the territory on a strategic axis for H_2 investment.

Digitalization · 5G

CoEbreLab 5G laboratory operating as a testbed for Industry 4.0, precision agriculture and smart logistics.

Why are these assets an advantage?

Building an equivalent energy hub in another location would require:

- → 15-20 years of grid investment
- → Water resource rights
- → Complex environmental permits
- → Specialized human capital
- → Social acceptance and governance

CONCLUSION

These assets already exist and are operational. **Investing in the Ribera d'Ebre is the fastest and most cost-effective way to access them.**

ASSET PORTFOLIO ACROSS THE TERRITORY

Where to invest physically?

Five consolidated economic-activity zones with differentiated profiles, from brownfield opportunities (Flix) to available greenfield land for new set-ups.

INDUSTRIAL PARK · MUNICIPALITY	INVESTOR PROFILE	PREFERRED VERTICAL	DIFFERENTIATING FEATURE
Ascó	Greenfield · energy	Energy, renewables, H_2	Direct proximity to CN Ascó and HV grid
Flix	Greenfield · energy	Green chemistry, advanced materials	Reuse of existing assets and licenses
Móra d'Ebre	Greenfield · multi-sector	Agri-industry, services, food-tech	Regional capital · Business services
Móra la Nova	Greenfield · logistics	Logistics, intermodality, e-commerce	Direct rail access to the Mediterranean Corridor
El Molló	Greenfield · expansion	Diversified industrial	Development consortium · ready land

FULL INFORMATION

Technical profiles per industrial park, site plans, zoning classifications and infrastructure maps available in the data room:

→ **poligons.riberaebre.org**

HIGH-GROWTH SECTORS

Deal flow by vertical

Sectors with the greatest investment potential, identified by the combination of the territory's capabilities, applicable incentive framework and alignment with global trends.

Renewables and BESS

ACTIVE PIPELINE

Solar and wind farms leveraging the existing high-voltage grid, storage systems (BESS) and hybrids.

Agri-industry and food-tech

ACTIVE PIPELINE

Processing of almonds, olive oil, stone fruit. Food-tech and circular economy based on local raw materials.

Green hydrogen · H2Med

ACTIVE PIPELINE

Electrolysis projects leveraging water resources, renewable capacity and connection to the H2Med corridor.

Advanced manufacturing · 5G

GREENFIELD

Robotics, automation, biotech and medical devices supported by the CoEbreLab laboratory and public programs.

Specialized chemicals

BROWNFIELD

Repurposing of the Flix chemical park for advanced materials, green chemistry and intermediates for the energy transition.

Logistics and intermodality

GREENFIELD

Distribution centers leveraging direct rail access and proximity to PLA-ZA Zaragoza.

HUMAN CAPITAL AND TRANSITION

Talent as an asset

The scheduled shutdown of CN Ascó generates a unique phenomenon: the gradual release of a highly qualified talent pool that redirects towards the territory's new industrial sectors.

PERIOD 2025 - 2030

Nearly **1,000 highly qualified technical professionals** (engineers, energy specialists, chemical technicians, industrial operators) will progressively join the local industrial fabric.

A phenomenon that is hard to replicate anywhere else: **industrial human capital ready to operate complex projects**, with experience in regulated sectors and local roots (low turnover).

Structure of available talent

- **Engineers** (mechanical, electrical, chemical, nuclear)
- **Technicians** in industrial maintenance
- **Operators** of complex regulated plants
- **Environmental** management and safety staff

Continuous training

Five specialized VET centers in the territory and collaboration with URV for tailored programs adapted to each investment project.

INNOVATION AS A COMPETITIVE ADVANTAGE

5G and digital ecosystem

The CoEbreLab 5G laboratory is the only industrial 5G testbed in a rural setting operating in Catalonia. An infrastructure that adds differentiating value to industrial, agricultural and logistics projects.

CoEbreLab 5G

Real testbed for industrial and logistics 5G applications in real conditions. Reduced time-to-market for startups and corporates.

Nearby technology centers

Access to EURECAT, I2CAT and ICIQ (Tarragona); URV as a university partner specialized in chemistry, energy and engineering.

Public programs

CDTI, ACCIÓ, Red.es and PERTEs lines. Support through the Oficina d'Atracció d'Inversions to maximize the absorption of aid.

WHY DOES IT ADD VALUE?

A unique combination of **real 5G infrastructure + access to applied research + activated innovation programs.** Particularly relevant for investments in Industry 4.0, agritech and logtech.

FONS DE TRANSICIÓ NUCLEAR

Active public capital stack

The Ribera d'Ebre is one of the few territories in Europe that combines several public funding instruments designed specifically for reindustrialization.

INSTRUMENT	COVERAGE	PROJECT TYPE
Fons de Transició Nuclear	**Territory-specific**	Reindustrialization · employment · digitalization · energy
Just Transition Fund (EU)	European	Just energy transition
NextGenerationEU · PRTR	National	PERTEs (renewables, H_2, automotive, agri-food)
FEDER · Horizon Europe · LIFE	European	R&D, innovation, sustainability
CDTI · Red.es · ACCIÓ	National · regional	Industrial innovation, internationalization
Municipal incentives	Local	ICIO, IAE, IBI tax reductions

PUBLIC CO-INVESTMENT

Blended finance and public-private co-investment models available. At the Consell Comarcal we work to present an optimal stack for each project.

PIPELINE AND DEAL FLOW

How we identify opportunities

We work with fund managers and investment funds to identify industrial deal flow in the territory, projects in the pipeline and conditions for co-investing with public funding.

01

Types of available deal flow

Brownfield (Flix), greenfield (4 zones), co-investment in projects already underway, M&A in local industrial companies, joint ventures with local operators and public tender programs.

02

Priority sectors for investment 2025–2030

Renewables and storage, green hydrogen, specialized chemicals, agri-industry/food-tech, advanced manufacturing with 5G and intermodal logistics.

03

Support from the Oficina d'Atracció

Pipeline briefing, compatibility analysis with the investor's thesis, connection with local developers, municipalities and utility operators.

04

Structuring the incentive stack

Tailored analysis for each transaction, maximizing the absorption of the Fons de Transició Nuclear, European funds and local incentives.

GOVERNANCE AND TEAM

A stable structure

A consolidated public-private structure that provides institutional stability to investment projects and reduces political and administrative risk.

Consell Comarcal de la Ribera d'Ebre

Public body coordinating at the comarcal level. It leads support and coordinates relations with the 14 municipalities and higher administrations.

Taula de Polígons d'Activitats Econòmiques de la Ribera d'Ebre (PAE)

Stable public-private coordination body with the municipalities that have an industrial park (Ascó, Flix, Móra d'Ebre, Móra la Nova) and the Consorci per a la promoció del sòl industrial del Molló.

Ribera d'Ebre VIVA

Framework program for socio-economic revitalization that brings together the territory's reindustrialization and transition initiatives.

Why does it reduce risk?

The existence of a stable comarcal structure means:

- → A single point of contact for all procedures
- → Institutional continuity
- → Alignment between the territory's municipalities
- → Ongoing technical support for the investor
- → Social acceptance of the transition process

COMMITMENT

A structure **designed to endure beyond 2030**, with explicit support from the municipalities and the Generalitat de Catalunya.

ESG AND NEXT STEPS

ESG alignment and roadmap

Investments in the Ribera d'Ebre align naturally with the major European ESG frameworks and with institutional LPs' priorities.

Environment

Decarbonization of the energy mix, green hydrogen, efficient water use, circular economy based on local raw materials.

Social

Just transition, reabsorption of industrial talent, quality employment, local roots, professional reskilling.

Governance

Stable public structure, transparency in the awarding of aid, alignment with EU/ES regulation.

Institutional support

Just Transition Fund, NextGenerationEU, SFDR Art. 9, EU taxonomy.

Next steps

01 Initial meeting

02 Pipeline briefing

03 Technical visit

04 Connection with developers

SUPPORT AND ASSISTANCE

Access to the necessary information and indicators

→ **poligons.riberaebre.org**

LET'S BEGIN THE SUPPORT PROCESS

We help you build your investment strategy

We work with fund managers and investment funds to identify industrial deal flow in the territory, projects in the pipeline and conditions for co-investing with public funding.

INVESTMENT SUPPORT

poligons.riberaebre.org

All the relevant information to drive your investment project. For funds, family offices and corporates interested in industrial opportunities in the Ribera d'Ebre. Service in Catalan, Spanish and English.

DIRECT, PERSONALIZED SERVICE

Consell Comarcal Ribera d'Ebre

promocioeconomica@riberaebre.org

+34 977 401 851

Pl. Sant Roc, 2 · 43740 Móra d'Ebre

This action is subsidized by the Servei Públic d'Ocupació de Catalunya within the framework of the Local Development Support Programs.